

5.2 2010-11 Goals and Objectives*

The Board reviewed and discussed the Chief Executive Officer's organizational goals and objectives for 2010-11. The Board requested that the acronyms be clearly defined for easy reference, in future.

The following amendments were proposed:

- Item 1.3.1 – Amend the Cancer Plan objective to include the timeframe for rolling out the plan and indicate if there are any budget implications.
- Item 2.5.1 – Amend the objective and indicator to indicate where the improvements are to be made and identify what the key areas are.

Motion (J. Elliott/D. Campbell) and carried: to approve the 2010-11 organizational goals and objectives as amended.

6. **MONITORING/OVERSIGHT (*attached in minute record book)**

6.1 H-SAA Budget 2010-11*

S. Thiffeault presented 2010-11 operating budget for approval which included five key elements: base budget, PCOP fixed budget, PCOP incremental growth budget, trailing costs and transition costs. He advised the hospital is expected to have a budget deficit of approximately \$6M as a result of the completion of Phase 1 of the redevelopment project and occupation of the new building, certain program growth pressures and the costs associated with maintaining the Mitton and Essex buildings.

S. Thiffeault noted that the deficit is a result of not receiving confirmation of funding from the Ministry to support the hard costs (i.e. orienting, training, testing equipment) associated with occupancy of the new building. The Board was advised that the PCOP growth budget for 2010-11 is \$6.4M; however, the hospital cannot expand services until the Ministry advises.

Discussion ensued regarding the risks of not submitting a balanced budget and the possibility of not being able to expand services or having to cut services if the PCOP funding is not received. Clarification was sought regarding the deficit and if the \$6M included the Norman and Mitton sites.

S. Anema provided clarification that the 2010-11 operating budget was part of the HAPS process and that the final negotiations of the H-SAA would follow in October.

Concerns were raised regarding the lack of information about the PCOP and trailing cost funding and if there has been any discussion with the ESC LHIN. The Board expressed concern with submitting a balanced budget and then being held accountable for the budget if the Ministry does not provide the funding, and the perception in the community of having a deficit and not being able to expand services.

An inquiry was made to defer approval of the 2010-11 operating budget until the September 22nd Board meeting in the event that the hospital may hear from the Ministry and for further discussion.

Motion (J. Elliott/D. Campbell): to move that the H-SAA 2010-11 operating budget be deferred to the September 22nd Board meeting for further discussion.

Discussion ensued regarding deferring the approval to the September Board meeting and the associated risks. An inquiry was made if administration could present and/or provide a balanced budget in September. S. Thiffeault advised that the hospital should submit the HAPS submission with the deficit as the hospital is six months into the fiscal year.

Motion DEFEATED.

Motion (S. Thiffeault/R. McKinley) and carried: to approve the hospital to submit to the ESC LHIN the 2010-11 operating budget premised on the document in the Board package indicating a \$6M deficit as itemized spending for the hospital's balanced budget position for 2010-11. In addition, the hospital will mark the \$6.4M of incremental growth funding that has yet to be received as conditional for delivering a balanced budget.

The Board requested administration to provide a contingency plan for a deficit of non-discretionary items and how the hospital is going to deal with this pending confirmation of the PCOP and trailing cost funding has not been received.

Motion (J. Elliott/D. Campbell) and carried: that administration be requested to prepare a contingency plan for a deficit of non-discretionary items and indicate how the hospital is going to deal with this for the October Board meeting pending receipt of notification of funding.

It was requested that consideration be given to services cuts as a last option if the \$6.4M does not include room for expansion.

6.2 Financial Statement*

S. Anema presented the Statement of Revenues and Expenses for the period ending June 30, 2010. The current statement shows the hospital's year-to-date revenues are just over \$40 million against expenses of approximately \$41.2 million. He advised that the hospital has an operating deficit of \$1.1 million. S. Anema highlighted room differential, medical staff remuneration, medical/surgical supplies as a result to the move to PROcure as contributing factors to the deficit. He advised that discussions are ongoing with the ESC LHIN regarding funding for the six ALC beds at CEEH and the Emergency Department Psychiatric patients. He advised that the forecasted deficit increased from June as the deficit did not include the \$6M transition costs.

Motion (B. Bouck/D. Campbell) and carried: to accept the Financial Statement.

6.3 Quality Report

S. Denomy reported that Quality report would be presented at the September meeting as no Quality meeting was held over the summer.

S. Denomy provided a verbal update regarding some of the major quality items that resulted from the relocation. She reported that the July 3rd and 29th moves were accomplished without incident and that the July 29th move was completed in just under three hours. S. Denomy noted that there were some issues with the phone system with the switch over from analog to digital. She reported that the hospital is working with the cell phone carriers to boost their signals in order to address the lack of cell coverage in the new building. She advised that pagers have been deployed to on-call physicians/staff. She highlighted the following as some areas that are currently being addressed: signage; back-up in registration area; doors between ED; visitor access to hospital from ED. She noted that the following concerns have been addressed: air flow; the curbs at the main entrance have been painted yellow; the opening at the top of the stairwell in the atrium so that a wheel chair cannot roll down the stairs. She reported that there is a three month moratorium on minor changes (i.e. changes to desks) in order to address the major issues/concerns. S. Denomy noted that security has been increased at the Mitton Site, the building has been locked down except for the first and third floors. She noted that visitors are required to sign in.

The Board was advised that the Lambton EMS and Voyageur were complimented for their efforts in the move and that the moving company brought in other clients to shadow them for future moves.

Motion (L. Kerrigan/D. Campbell) and carried: to accept the Quality Report.

7. ITEMS FOR INFORMATION & ANNOUNCEMENT (*attached in minute record book)

The following updates and Committee reports were presented:

7.1 CEO/Management Reports*

S. Denomy provided an update regarding the CEEH Emergency Department. She advised that a task team has been established to address contingency plans/communications, recruitment, including community efforts and shift coverage. She advised that the ESC LHIN will be establishing a LHIN Reference Panel which will consist of: community members, staff, physicians, and the LHIN ED physician lead.

7.2 Board Chair Report*

- B. Davies highlighted the September 30th/October 1st OHA Regional 5 Annual Conference and encouraged Directors to register if they were interested in attending.

7.3 President of Professional Staff Report.

- Dr. Ramirez advised that the next Professional Staff Quarterly meeting is scheduled for September 1st.

7.4 Resource Utilization and Audit Committee Report – August 12*

7.5 Foundation Report

- L. Kenny advised that the tours were a success, 5000 people toured through the open houses. She advised that the donor walls are up and that the donor plaques can be found throughout the hospital. She advised that the hospital's team won \$1000 at this year's OHA golf tournament and that hospital will be hosting the OHA golf tournament next August at the Sarnia Golf and Curling Club. She reported that the history books were a success, all the art work has been collected and this year's gala will be held on October 23rd.

Motion (B. Bouck/S. Thiffault) and carried: to receive the above reports as presented.

8. OPEN FORUM

- D. Campbell offered thanks and congratulations to the administrative staff and crew for their hard work on a successful move.
- L. Kenny advised that the dream home will be Petrolia this year to commemorate Petrolia's 100th anniversary. She advised that the hard hat tours of the home will commence shortly and that \$100,000 of the proceeds will be donated to the CEEH site.

9. NEXT MEETING

September 22, 2010

10. ADJOURNMENT

There being no further items for discussion, the meeting adjourned at 8:21 p.m.

Bruce Davies
Chair
Board of Bluewater Health

Sue Denomy
Secretary
Board of Bluewater Health

Jacqueline McGregor
Senior Executive Assistant
Recorder