

Manual	GOVERNANCE POLICY		POLICY
Section 5.0	Board Effectiveness – Governance Process		
Title	Participation of Non-Directors at Board Meetings		
Issuing Body/ Prepared By	Governance and Nominating Committee		
Approved by	Board of Directors		Number: GOV 5.30
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Revised Date			
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Purpose

The Board consists of 16 Directors (12 elected and 4 ex officio) who are entitled to fully participate in all Board meetings. In order for the Board to have access to complete information and analysis for decision-making purposes, a number of additional individuals are generally invited to attend and participate in Board meetings.

Participation of Non-Directors

The invited participants may include the officers of the Professional Staff Association who are not Directors, senior members of the hospital's leadership team, and representatives of the Hospital's foundations. The CEO shall determine which members of the hospital's senior leadership team should be present at meetings of the Board. As participants at meetings of the Board, these individuals will be required to abide by Bluewater Health Governance/Board policies.

The non-Directors referred to above will generally be welcome to participate at Board meetings to the extent that they believe their contributions would be valuable to advance the business of the meeting or the Directors' understanding of any particular item of business. It is the role of the Chair to ensure that meetings are effective and efficient for the performance of governance work, and the Chair may limit participation by non-Directors where necessary to achieve these objectives.

The non-Directors referred to above will be generally invited to attend *in camera* Board meetings but may be requested to leave when issues need to be addressed by Directors only.

Monitoring:

Method: 1. Review of policy
2. Board Evaluation

Frequency: Annually